

Proxy / postal vote

For use at A.P. Møller - Mærsk A/S' Annual General Meeting
on **Tuesday 28 March 2023**.

Name:

VP-account no./username:

Address:

Zip code and city:

Country:

hereby with my/our signature and completion of the form overleaf (turn over):

- give proxy to the Board of A.P. Møller - Mærsk A/S** to vote on my/our behalf at the Company's Annual General Meeting on Tuesday 28 March 2023.

The proxy can be revoked at any time by the shareholder. The proxy applies to all matters dealt with at the Annual General Meeting and will also be used by the proxy in case of amendments to the items on the agenda and submission of new proposals put to vote.

or

- vote by post** at the Company's Annual General Meeting on Tuesday 28 March 2023.

The postal vote **cannot** be revoked. The postal vote will be taken into consideration if a new or amended proposal is substantially the same as the original proposal as reasonably determined by the Board of Directors.

In case you have not stated whether you want to give proxy to the Board of Directors or vote by post, the form overleaf will be used as **proxy for the Board of Directors**. Please note that you can **either** give proxy **or** vote by post, but **not** both.

The proxy/postal vote applies to shares registered in the shareholder's name in the Company's register of shareholders on the Registration Date, Tuesday 21 March 2023 at 11.59 p.m. (CET) or notice of ownership at this time is received by the Company for the purpose of registration in the register of shareholders.

The dated and signed proxy or postal vote must be received by A.P. Møller - Mærsk A/S
no later than Sunday 26 March 2023 at 11.59 p.m. (CEST).

The proxy or postal vote can be sent as scanned copy by email to → GF2023@maersk.com.

Proxy/postal vote can also be given via the Shareholder Portal at → investor.maersk.com.

Turn over →

Proxy to the Board / postal vote form

Please tick off below boxes stating how you wish to vote at the Annual General Meeting. To the extent that you have not given any instructions by ticking off, your proxy will be used in accordance with the Board's below recommendation ("Rec").

Agenda

	For	Against	Abstain	Rec.
A Conduct of the Annual General Meeting in English with simultaneous interpretation to and from Danish				For
B Report on the activities of the Company during the past financial year				
C Submission of the audited annual report for adoption				For
D Resolution to grant discharge to directors				For
E Resolution on appropriation of profit and the amount of dividends i.a. in accordance with the adopted annual report. The Board proposes payment of a dividend of DKK 4,300 per share of DKK 1,000				For
F Submission of the remuneration report for adoption				For
G Resolution on authority to acquire own shares				For
H Any requisite election of members for the Board of Directors				
Re-election of Bernard Bot				For
Re-election of Marc Engel				For
Re-election of Arne Karlsson				For
Re-election of Amparo Moraleda				For
Election of Kasper Rørsted				For
I Election of auditors The Board proposes re-election of: PricewaterhouseCoopers Statsautoriseret Revisionspartnerselskab				For
J Deliberation of any proposals submitted by the Board of Directors or by shareholders				
1. The Board proposes that the Company's Board be authorised to declare extraordinary dividend				For
2. The Board proposes an updated remuneration policy for the Board of Directors and Management of A.P. Møller - Mærsk A/S				For
3. The Board proposes that the Company's share capital be decreased in accordance with the Company's share buy-back programme				For
4. The Board proposes that the Company's management can consist of 2-8 members				For
5. The Board proposes a possibility of conducting the Company's general meetings in English, preparing documents for general meetings as well as company announcements in English and that the Company's corporate language is English				For
6. The shareholders AkademikerPension and LD Fonde have proposed that the Board of Directors shall communicate: 1. The Company's efforts to respect human rights and labour rights in accordance with the United Nations Guiding Principles on Business and Human Rights (UNGPs), and 2. Which, if any, human rights related financial risks the Company has identified, and how it seeks to address these				Against
7. The shareholder Kritiske Aktionærer has proposed that the Company will work actively in favour of the inclusion of the shipping companies to the OECD agreement on payment of at least 15% tax for large multinational companies				Against
8. The shareholder Kritiske Aktionærer has proposed that the Company declares its support of the introduction of solidarity contribution consisting of a one-time tax				Against
9. The shareholder Kritiske Aktionærer has proposed that the Company will work in favour of a revocation of section 10 of the Danish International Shipping Registry Act				Against

Date

Telephone

Signature